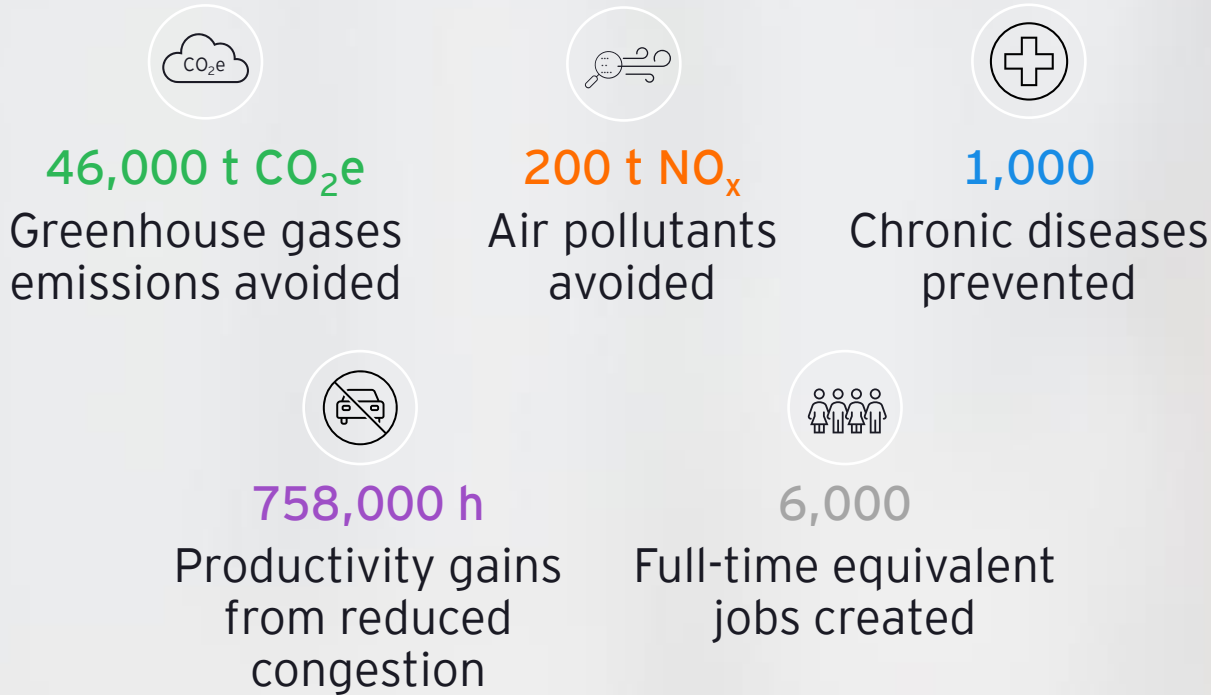
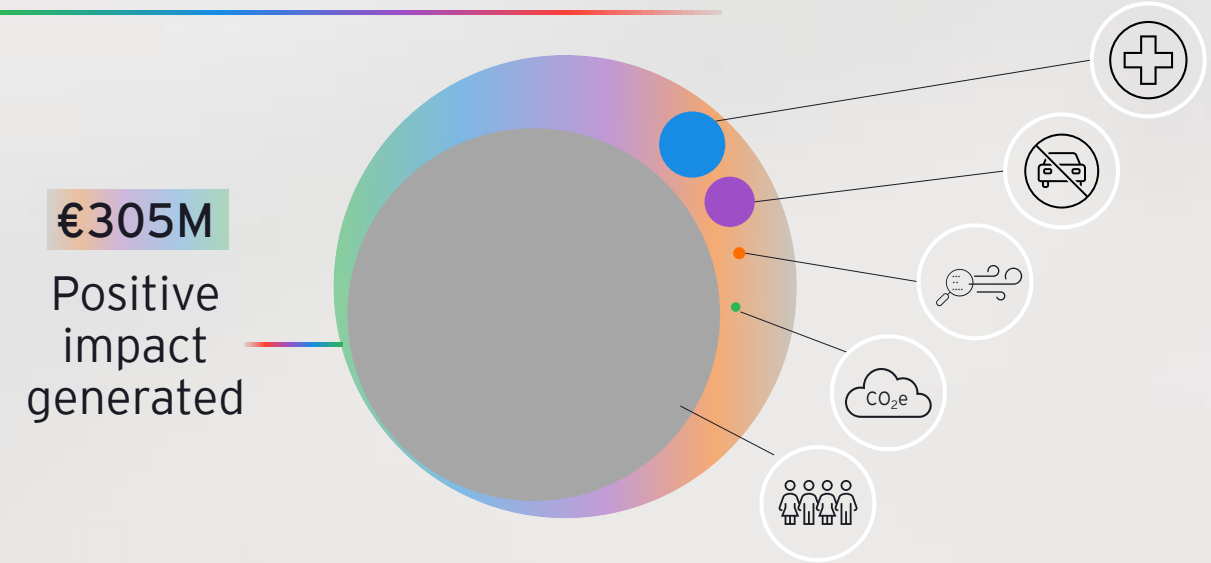


€305M in positive externalities generated each year by bike-sharing usage in Europe

PHYSICAL IMPACTS GENERATED BY THE USAGE OF SHARED BIKES IN EUROPE TODAY



ECONOMIC IMPACTS GENERATED BY THE USAGE OF SHARED BIKES IN EUROPE TODAY



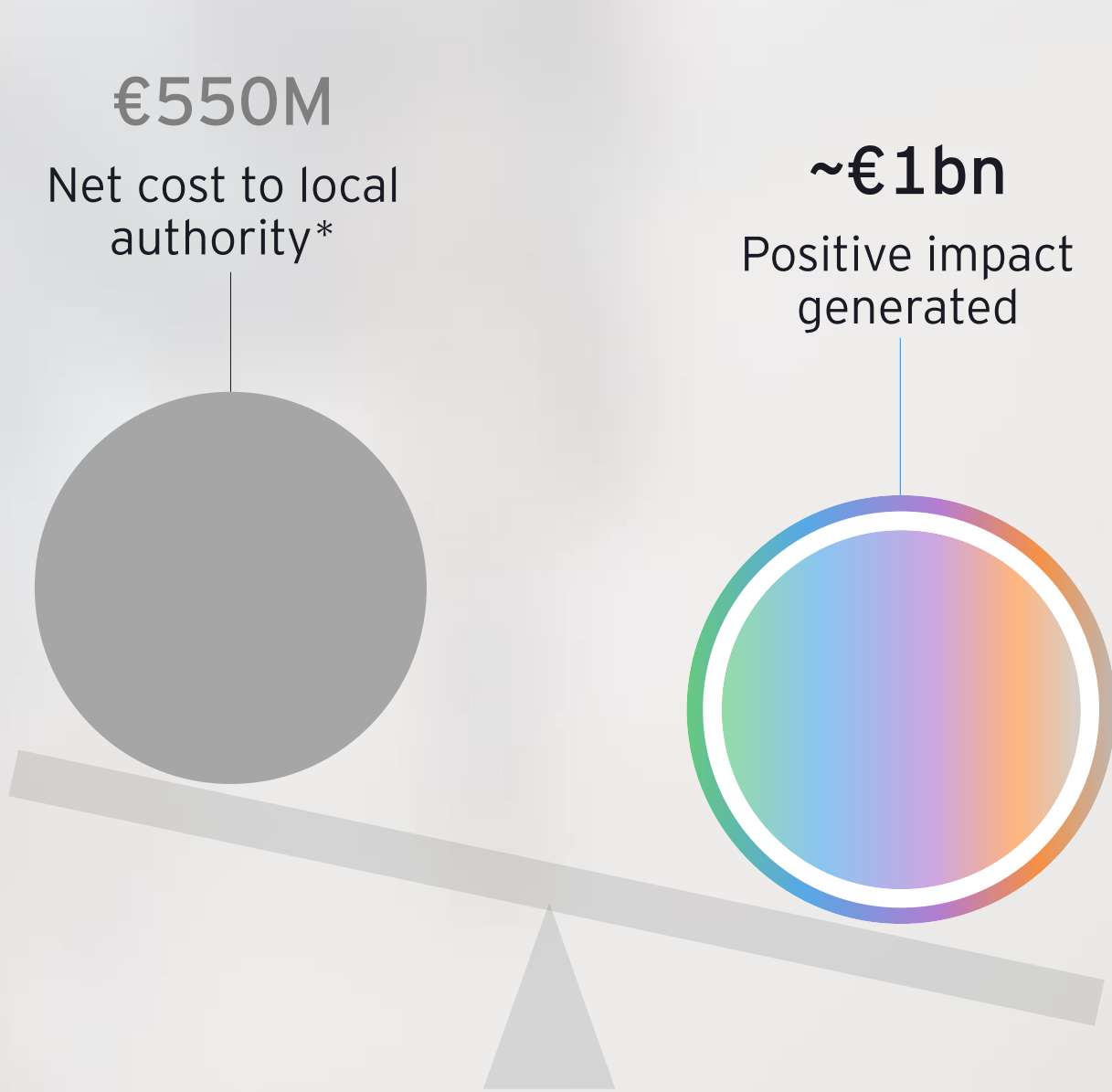
Bike-sharing's positive impacts could triple by 2030, hitting ~€1bn annually

POTENTIAL ANNUAL ECONOMIC BENEFITS FROM BIKE-SHARING, € (EU 27 + UK, Switzerland, Norway)



Each euro invested in 2030 could generate a 75% annual return on investment

BIKE-SHARING SCHEME RETURN ON INVESTMENT (EU 27 + UK, Switzerland, Norway, based on expected 2030 usage)



*Net cost corresponds to the annual net expense per public shared bike, after deducting revenues generated by private shared bikes for the benefit of the local authority.